

SECTOR 07

Logistics & Ports

The Caribbean's crossroads, astride the Panama Canal shipping lanes.

OVERVIEW

Kingston sits on the world's seventh-largest natural harbour, hosts the Caribbean's leading transshipment hub, and lies roughly thirty-two miles from the Panama Canal shipping lanes. Confiance pursues logistics and port-adjacent ventures that convert that geography into throughput — warehousing, distribution, and the services that move goods through the region.

THE OPPORTUNITY

7th largest

Kingston sits on the world's seventh-largest natural harbour — geography no competitor can replicate.

2.8M TEU

Kingston Freeport Terminal's container capacity, with expansion toward 3.2 million underway — the Caribbean's leading transshipment hub.

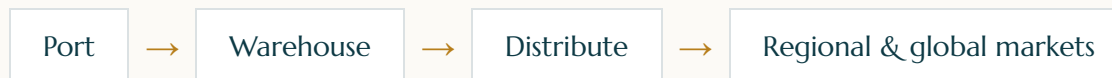
32 miles

The distance from Kingston to the Panama Canal shipping lanes — the crossroads of hemispheric trade.

OUR APPROACH

Logistics rewards operators who control the seams between modes — port to warehouse, warehouse to road, road to customer. The Group approaches the sector as infrastructure: long-lived assets, institutional partners, and service standards that global shippers recognize.

THE VALUE CHAIN



WHERE WE'RE FOCUSED

- Warehousing and distribution infrastructure
- Port-adjacent and special economic zone ventures
- Logistics services connecting Jamaican trade to regional and international markets

IN THE GROUP SYSTEM

Logistics binds the portfolio to the physical economy: agricultural exports, construction materials, and data-centre equipment all move on the same

corridors.

QUESTIONS WE'RE OFTEN ASKED

Does Confiance operate port terminals?

The Group's focus is port-adjacent: warehousing, distribution, special economic zone ventures, and the services that move goods to and from the terminals — the seams where operating discipline earns its keep.

Why is Kingston's position so valuable?

The world's seventh-largest natural harbour, the Caribbean's leading transshipment hub, and roughly thirty-two miles to the Panama Canal shipping lanes. Geography like that cannot be built — only served better.

How does logistics connect to the rest of the portfolio?

Agricultural exports, construction materials, and data-centre equipment all move on the same corridors. Logistics is how the Group's physical ventures reach their markets.

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